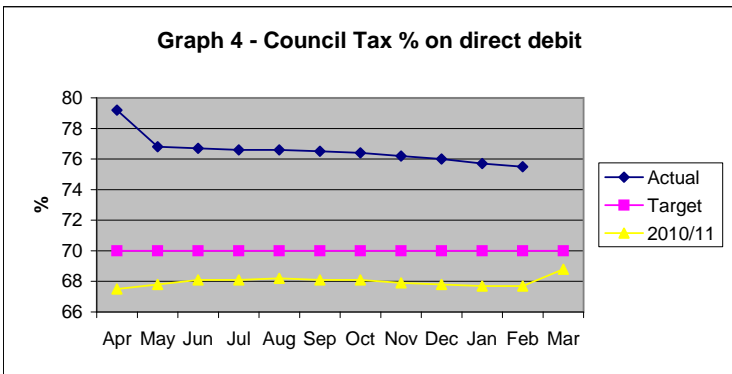
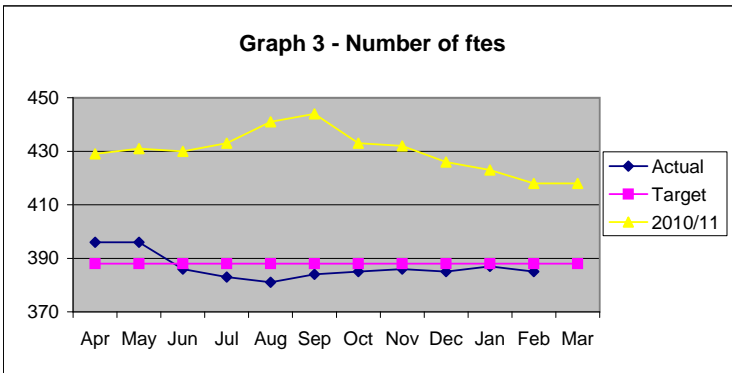
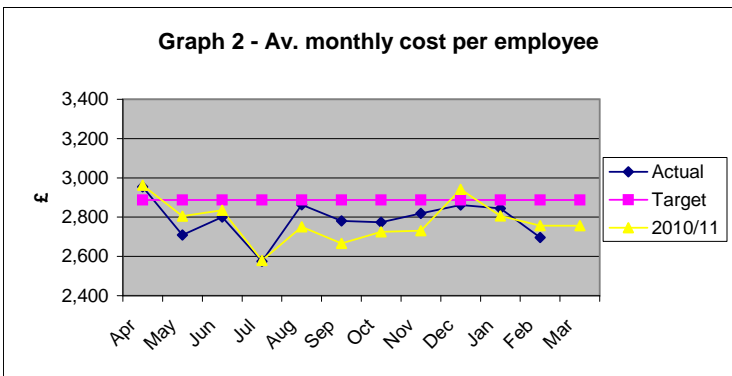
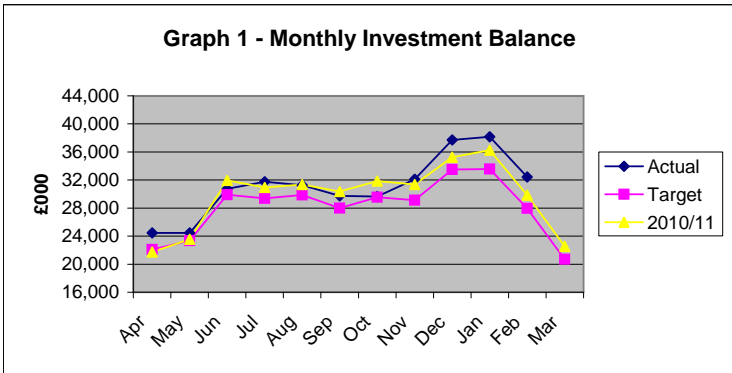


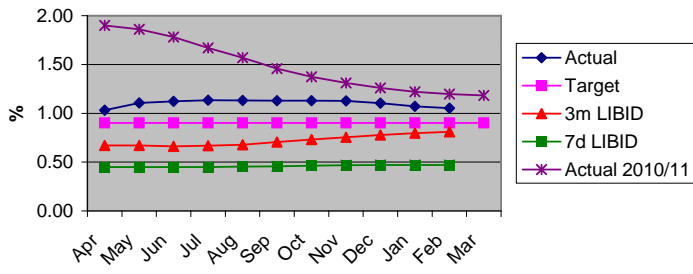
**Finance Advisory Group Finance Indicators 2011/12
as at end February 2012**

Description	target	actual	Variance		notes	graph
				%		
Monthly investment balance £000	27,950	32,432	4,482	16.0%	Total investments at month end. Precepts are paid in 10 instalments of roughly £6m, but not in June or December. Therefore, we receive cashflow benefits until the last 2 precept payments go out in February and March. The target figures have been updated to reflect the Balance Sheet position as at 31/03/11.	1
Average monthly cost per employee (non cumulative) £	2,887	2,696	-191	-6.6%	Target is annual pay budget divided by budget ftes, figures include agency and casual staff.	2
Number of ftes	388	385	-3	-0.8%	Target is budgeted ftes.	3
Council Tax % collected for 2011/12	98.2	98.1	-0.1	-0.1%	LPIFS 19. Monthly cumulative figures	-
NNDR % collected for 2011/12	97.5	97.7	0.2	0.2%	LPIFS 20. Monthly cumulative figures.	-
Council Tax payers % on direct debit	70.0	75.5	5.5	7.9%	LPIFS8 - % on direct debit	4
Investment return %	0.90	1.05	0.15	16.7%	Cumulative return on investments. Target is budget assumption	5
3 month LIBID	0.81					
7 day LIBID	0.47					
Sundry debtors: debts over 21 days £000	35	25	-10	-28.6%	21 days is taken as the base as the first reminder is issued after 3 wks.	6
Sundry debtors: debts over 61 days £000	20	22	2	10.0%	61 days is when the third reminder is issued (debts exclude items on 'indefinate hold', e.g. debtors in administration)	7

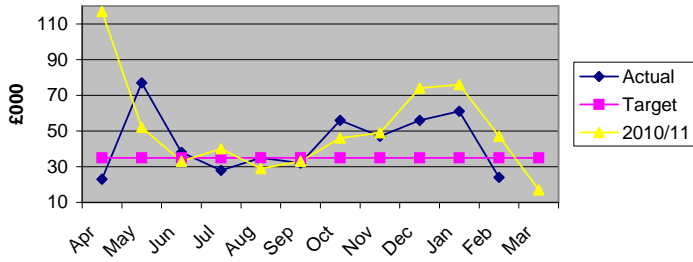
**Finance Advisory Group Finance Indicators 2011/12
as at end February 2012**



Graph 5 - Investment Return %



Graph 6 - Sundry debts over 21 days



Graph 7 - Sundry debts over 61 days

